

Message

---

**From:** Wooden-Aguilar, Helena [Wooden-Aguilar.Helena@epa.gov]  
**Sent:** 1/26/2021 5:58:08 PM  
**To:** Mugdan, Walter [Mugdan.Walter@epa.gov]  
**CC:** Williamson, Anahita [Williamson.Anahita@epa.gov]; Pace, Donald [Pace.Donald@epa.gov]  
**Subject:** RE: OP Follow up: Implementation of President Biden's Executive Orders

Thanks Walter and team. Best, Helena

Helena Wooden-Aguilar  
Deputy Associate Administrator  
Office of Policy  
U.S. Environmental Protection Agency  
202-564-0792 (Work)  
202-302-6846 (Cell)  
[wooden-aguilar.helena@epa.gov](mailto:wooden-aguilar.helena@epa.gov)

---

**From:** Mugdan, Walter <Mugdan.Walter@epa.gov>  
**Sent:** Tuesday, January 26, 2021 11:40 AM  
**To:** Wooden-Aguilar, Helena <Wooden-Aguilar.Helena@epa.gov>  
**Cc:** Williamson, Anahita <Williamson.Anahita@epa.gov>; Pace, Donald <Pace.Donald@epa.gov>  
**Subject:** RE: OP Follow up: Implementation of President Biden's Executive Orders

**Nonresponsive Deliberative/Ex. 5 relating to implementation of executive orders**

**From:** Wooden-Aguilar, Helena <[Wooden-Aguilar.Helena@epa.gov](mailto:Wooden-Aguilar.Helena@epa.gov)>  
**Sent:** Monday, January 25, 2021 3:40 PM  
**To:** Leadership\_Deputy\_Assistant\_Administrators <[Leadership\\_Deputy\\_Assistant\\_Administrators@epa.gov](mailto:Leadership_Deputy_Assistant_Administrators@epa.gov)>; Leadership\_Deputy\_Regional\_Administrators <[Leadership\\_Deputy\\_Regional\\_Administrators@epa.gov](mailto:Leadership_Deputy_Regional_Administrators@epa.gov)>; Leadership\_Deputy\_Associate\_Administrators <[Leadership\\_Deputy\\_Associate\\_Administrators@epa.gov](mailto:Leadership_Deputy_Associate_Administrators@epa.gov)>  
**Cc:** Nickerson, William <[Nickerson.William@epa.gov](mailto:Nickerson.William@epa.gov)>; Elman, Barry <[Elman.Barry@epa.gov](mailto:Elman.Barry@epa.gov)>; Curry, Bridgid <[Curry.Bridgid@epa.gov](mailto:Curry.Bridgid@epa.gov)>; Wooden-Aguilar, Helena <[Wooden-Aguilar.Helena@epa.gov](mailto:Wooden-Aguilar.Helena@epa.gov)>; Torma, Tim <[Torma.Tim@epa.gov](mailto:Torma.Tim@epa.gov)>; Cortes, Emilio <[Cortes.Emilio@epa.gov](mailto:Cortes.Emilio@epa.gov)>  
**Subject:** OP Follow up: Implementation of President Biden's Executive Orders  
**Importance:** High

Good Afternoon—

I hope everyone is well and safe. As mentioned by the Chief of Staff below many of you have already started reading and developing implementation plans for the components of the orders relevant to your programs and offices. To assist with this effort the Chief of Staff has asked the Office of Policy to compile and track the development of agency actions (e.g. what is due, by when, and proposed lead offices) related to the many Executive Orders and Presidential Memorandums.

To that end, attached is a draft spreadsheet listing the Executive Orders/Presidential memorandums, proposed leads, and deadlines. Please review the attached file and verify the appropriate lead office and send your feedback to OP's

team (Barry Elman with a cc to Bridgid Curry, myself, and Tim Torma) by COB **1/29/2021** . The COS and new leadership team would like this review completed as soon as possible.

Thank you in advance for your help.

Helena

Helena Wooden-Aguilar  
Deputy Associate Administrator  
Office of Policy  
U.S. Environmental Protection Agency  
202-564-0792 (Work)  
202-302-6846 (Cell)  
[wooden-aguilar.helena@epa.gov](mailto:wooden-aguilar.helena@epa.gov)

---

**From:** Utech, Dan <[Utech.Dan@epa.gov](mailto:Utech.Dan@epa.gov)>  
**Sent:** Saturday, January 23, 2021 7:08 PM  
**To:** Career Deputy Assistant Administrators <[Career\\_Deputy\\_Assistant\\_Administrators@epa.gov](mailto:Career_Deputy_Assistant_Administrators@epa.gov)>; Leadership\_Deputy\_Regional\_Administrators <[Leadership\\_Deputy\\_Regional\\_Administrators@epa.gov](mailto:Leadership_Deputy_Regional_Administrators@epa.gov)>; Nishida, Jane21 <[ActAdmJ21Nishida@epa.gov](mailto:ActAdmJ21Nishida@epa.gov)>; Goffman, Joseph <[Goffman.Joseph@epa.gov](mailto:Goffman.Joseph@epa.gov)>; Hoffer, Melissa <[Hoffer.Melissa@epa.gov](mailto:Hoffer.Melissa@epa.gov)>; Arroyo, Victoria <[Arroyo.Victoria@epa.gov](mailto:Arroyo.Victoria@epa.gov)>; Fox, Radhika <[Fox.Radhika@epa.gov](mailto:Fox.Radhika@epa.gov)>; Freedhoff, Michal <[Freedhoff.Michal@epa.gov](mailto:Freedhoff.Michal@epa.gov)>; Cassady, Alison <[Cassady.Alison@epa.gov](mailto:Cassady.Alison@epa.gov)>; Blythers, Dorien <[Blythers.Dorien@epa.gov](mailto:Blythers.Dorien@epa.gov)>  
**Subject:** Implementation of President Biden's Executive Orders

**TO:** Current and Acting EPA Leadership  
**FR:** Dan Utech, Chief of Staff  
**RE:** Implementation of President Biden's Executive Orders

This past week, President Biden issued a set of Executive Orders, several of which require EPA to take action with urgent deadlines. Many of you likely have already read and started developing implementation plans for the components of the orders relevant to your programs and offices. To ensure that we stay on pace agencywide to meet our obligations, I ask that each office review the following and develop a plan to meet the urgent and longer-term deadlines.

#### **URGENT DEADLINES**

Executive Order on Protecting Public Health and the Environment and Restoring Science to Tackle the Climate Crisis  
This EO requires EPA to "review all existing regulations, orders, guidance documents, policies, and any other similar agency actions (agency actions) promulgated, issued, or adopted between January 20, 2017, and January 20, 2021, that are or may be inconsistent with, or present obstacles to, the policy set forth in section 1 of this order. For any such actions identified by the agencies, the heads of agencies shall, as appropriate and consistent with applicable law, consider suspending, revising, or rescinding the agency actions." **Within 30 days, EPA must submit to the Director of the Office of Management and Budget a preliminary list of any actions being considered that would be completed by December 31, 2021, and that would be subject to OMB review.** With this thirty-day deadline in mind, please note the following milestones:

##### **Internal Deadlines**

**February 5:** Programs/Offices provide draft lists to Office of Policy

**February 12:** Final lists due to Office of Policy

**February 19:** EPA List submitted to OMB

To assist in the development of lists of agency actions, the Office of Policy will distribute an initial list during the week of January 25.

Executive Order on Protecting the Federal Workforce and Requiring Mask-Wearing

**January 27, 2021:** Administrator must report on progress of implementation of mask mandate and COVID protocols across EPA campuses.

#### **EXECUTIVE ORDERS AND MEMOS FOR REVIEW**

Please review the following and develop a plan for meeting the given deadlines and completing the tasks in your purview. Additional details on process and timelines will follow.

MEMO: Regulatory Freeze Pending Review

MEMO: Modernizing Regulatory Review

Executive Order on Protecting Public Health and the Environment and Restoring Science to Tackle the Climate Crisis

Executive Order on Revocation of Certain Executive Orders Concerning Federal Regulation

Executive Order on Advancing Racial Equity and Support for Underserved Communities Through the Federal Government

Executive Order on Organizing and Mobilizing the United States Government to Provide a Unified and Effective Response to Combat COVID-19 and to Provide United States Leadership on Global Health and Security

Executive Order on Protecting the Federal Workforce and Requiring Mask-Wearing

Executive Order on Ensuring an Equitable Pandemic Response and Recovery

Executive Order on Ensuring a Data-Driven Response to COVID-19 and Future High-Consequence Public Health Threats

Executive Order on Ethics Commitments by Executive Branch Personnel

Executive Order on Preventing and Combating Discrimination on the Basis of Gender Identity or Sexual Orientation

Executive Order on Establishing the COVID-19 Pandemic Testing Board and Ensuring a Sustainable Public Health Workforce for COVID-19 and Other Biological Threats

Executive Order on Protecting the Federal Workforce

Executive Order on Economic Relief Related to the COVID-19 Pandemic